



CoC Board Meeting

Wednesday, August 19th, 2020

9:30 AM- 11:30 AM

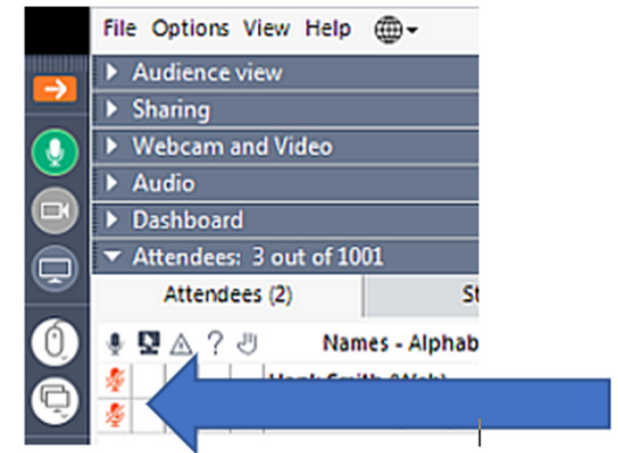
Webinar Housekeeping – Muting and Unmuting

Most CoC Board Members are “Panelists” and can mute and unmute yourself

- Use *6 if you are on a PHONE to mute and unmute yourself
- Or use the button in the panel on the right side of your screen.

CoC Board Members who are joining by phone only are not “Panelists”; In order to speak, please text Nicole Bahena (312) 479-6931 so you can be unmuted.

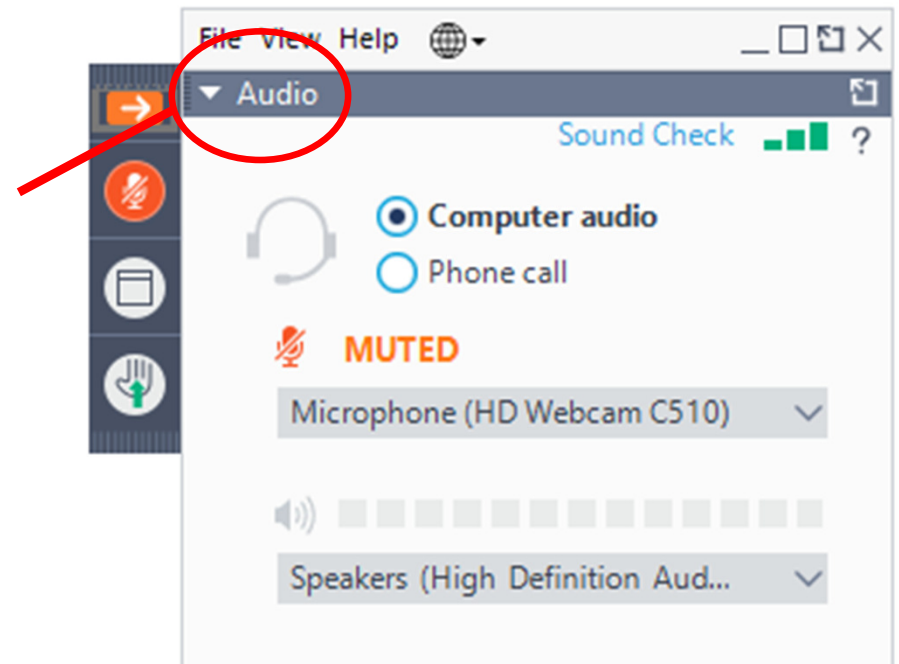
Non-Board Members will remain on mute.



Webinar Housekeeping

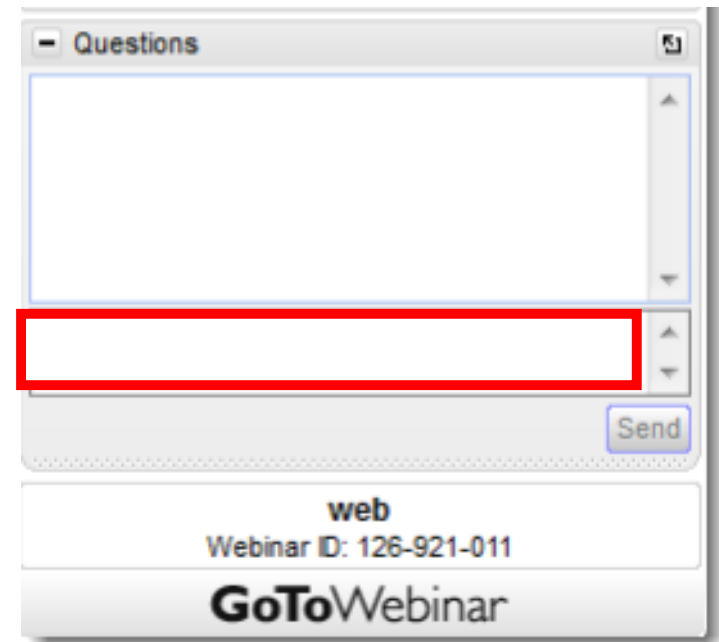
- **Audio Troubleshooting**

- If you are having difficulty hearing us, please join the webinar via phone
- Click on “Audio” and then click “Telephone”. Please follow dial in instructions



Questions vs. Chat Box

- Board Members – Use the **Chat Box** for Comments
- Non-Board Members - Use the **Questions Box** for comments



Welcome

Ben Applegate, Chair

Roll call is being tallied by All Chicago Staff

If anyone wishes to speak during the public comment section at the end of today's meeting, please note that in the chat box.



Reminder: This meeting is being recorded.

Today's Agenda

- I. Welcome & Roll Call
- II. Reflection
- III. Consent Agenda Items
- IV. 2020 Ranking Policies Ad Hoc Committee Creation
- V. Reallocation Policy Discussion
- VI. Expedited Housing Initiative – Update & Long-term Housing Strategy Discussion
- VII. Public Comment Period
- VIII. Adjournment



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Reflection, Com. Morrison Butler



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Consent Agenda, Ben Applegate, Chair

- August Meeting Agenda
- June Board Meeting Minutes
- System Operations & Performance Committee Report
- All Chicago Report & 2020 HUD NOFA Update



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Placeholder for any Consent Agenda Items Pulled out of Consent Agenda



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2020 Ranking Policies Discussion, Nicole Bahena

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2020 Ranking Policies Decision Point

- Delegate the responsibility for establishing 2020 Ranking Priority Policies to a CoC Committee or Workgroup.



2020 Ranking Policies Background

What are Ranking Priority Policies?

- HUD Requires CoC's across the country to rank each project in order of priority based on local needs. Ranking Priority Policies are the way Chicago establishes a rank order for each CoC-funded project.

Who establishes Ranking Priority Policies?

- In the past, the CoC Board has created an ad hoc committee to work through the process of establishing Ranking Priority Policies. Last year, a workgroup of the System Funding Line of Action – the Project Prioritization Workgroup - was assigned the duty of recommending Ranking Priority Policies to the CoC Board. The current CoC Charter does not specify a group that is responsible for this.



2020 Ranking Policies Background

What were the 2019 Ranking Priority Policies?

Tier 1

1. System-level Projects
 - a. Renewal Coordinated Entry-Supportive Services Only (CE-SSO)
 - b. HMIS
2. Renewal Housing Projects by a) Housing Model Type; b) Priority Populations (100% served); and c) local evaluation score
 - a. Permanent Housing: RRH & Joint TH-RRH (Priority Populations: Youth, DV, Families, non-specified)
 - b. Permanent Housing: PSH (Priority Populations: Chronic, non-specified)
 - c. Permanent Housing: Safe Havens

Tier 2

- a. Transitional Housing: (Priority Populations: Youth, DV, non-specified)
 - b. Supportive Services Only (non-CE)
1. New Projects and Expansion Projects funded by: a) reallocation; and b) bonus and DV bonus
 - a. RRH Projects
 - b. PSH Projects



2020 Ranking Policies Background

Who was on the Project Prioritization Work Group in 2019?

- Providers that receive HUD CoC funding did not participate in discussions related to the Ranking Priority Policies.
- The Project Prioritization Work Group make-up was modeled after the CoC Board as much as possible, and contained the following representation:
 - ESG Recipient (1)
 - Lived Experience Commission (4)
 - At Large (2)
 - Private Funders (2)



2020 Ranking Policies Considerations for Board

- The CoC Board could adopt the same policies as last year and not delegate it to a committee or workgroup.
- The CoC Board could delegate it to:
 - The Project Prioritization Workgroup within the System Funding Line of Action
 - An Ad Hoc Committee of the Board

If delegated to a committee or workgroup, the Board should consider having some CoC Board members on the committee or workgroup for continuity.

If delegated to a committee or workgroup, the group would have an intense meeting schedule, likely meeting weekly for at least a month.



Proposed Motion:

I move that the CoC Board

Motion Discussion Guidelines

- All CoC Board Members may speak to the motions.
- When called upon, the person speaking to the current motion under deliberation will "unmute" themselves, state their name, and group affiliation to be recorded for the speaker's list. The Chair will call on the person to speak.
- Each speaker shall speak for no more than two (2) minutes at a time. No person shall speak a second time until all who wish to speak first have done so.

To End Discussion Requires one of the Motions below:

- Call the question – A motion to end debate and vote on the motion at hand. If seconded and passed, the main motion is then voted on. If no second or fails, discussion continues. (The Chair can choose to end debate.)
- Motion to table - Non-debatable. If seconded, discussion ends and must be voted on immediately. A subsequent motion to take from the table is required to reopen discussion.



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2020 Ranking Policies Considerations for Board

- If the CoC Board delegates it to a committee or workgroup for 2020, does the board have any recommendations for the representation of that committee or workgroup?
- Last year it was made up of the following representatives:
 - ESG Recipient (1)
 - Lived Experience Commission (4)
 - At Large (2)
 - Private Funders (2)



Reallocation Policy Discussion

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Reallocation Decision Points

- Should the CoC Board consider instituting a permanent reallocation policy for underspend funds if there is a 2020 NOFA process that allows it?
- If yes, which committee or workgroup should be charged with creating the policy?



Chicago HUD CoC Unspent Funds

HUD NOFA Year*	Unspent
2015	\$3,959,581
2016	\$5,116,400
2017	\$4,252,230

The HUD NOFA Year is the year we submitted the application. Typically, HUD enters into grant agreements sometime during the following year, and HUD contracts last for a year. Ex. HUD NOFA Year 2017 has projects that started between January 1 – December 31, 2018, with grants ending between December 31, 2018 to November 30, 2019. That is why information from the 2017 NOFA year is the most current.



Reallocation Background

- In 2019, the Project Prioritization Workgroup began discussing what a reallocation policy could look like.
- The UFA Committee created policies related to permanent and temporary reallocation.
- Projects have been incentivized through the Local Evaluation Instrument in the past for voluntary reallocating unspent funds.



Reallocation Decision Point 1

- Should the CoC Board consider exploring and/or instituting a permanent reallocation policy for underspend funds if there is a 2020 NOFA process that allows it?



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Reallocation Decision Point 2

- Which committee or workgroup should be charged with creating the policy?
 - Finance Committee?
 - Executive Committee?
 - Project Prioritization Workgroup?
 - Other?



Expedited Housing Initiative – Update & Long-term Housing Strategy Discussion

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EHI Policy

Providers actively work to continue housing people

Providers remove barriers and apply for waivers

Coordinated entry prioritization changes to keep population as safe as possible



EHI Policy Implementation

Accountability

- Accountability Plan: Looks at data on unit utilization rates, timeliness standards, time from matching to housing, and openings without a match request.
- Expectations Set for: waivers and recordkeeping, eligibility, intake and housing.
- Monitoring and Troubleshooting: All Chicago and partners are tracking each individual issue where someone appears “stuck”, the cause, and working to resolve it as quickly as possible.

Implementation Assistance

- Weekly Webinars: 1) Housing Provider Peer Sharing and Problem Solving; 2) DFSS/CDPH/All Chicago COVID-19 Updates
- Webinar Summaries and Guidance on COVID-19
- Slack.com and Website
- One-on-One Meetings with Agencies
- Advocating with IHDA, CLIHTF, CHA to expedite housing placements

System Shifts

- Centralizing landlord engagement
- Supporting Coordinated Entry policy change process
- Launching the Accelerated Moving Events



EHI Impact on System Goals

System Goal 1:

Reduce the number of persons who are homeless and are in the homeless system (One List), overall and for subpopulations.

Decrease the total number of households on the One List (Metric 1.1).

Increase the number of households placed in permanent housing (Metric 1.3)

System Goal 2:

Reduce the time persons remain homeless.

Average days between referral to project and move into housing (Metric 2.2).

System Goal 5:

Increase persons who exit street homelessness to enter sheltered destinations.

Increase the number of households moving from street homelessness to a sheltered destination (Metric 5.1).

Other System Goals for Reference:

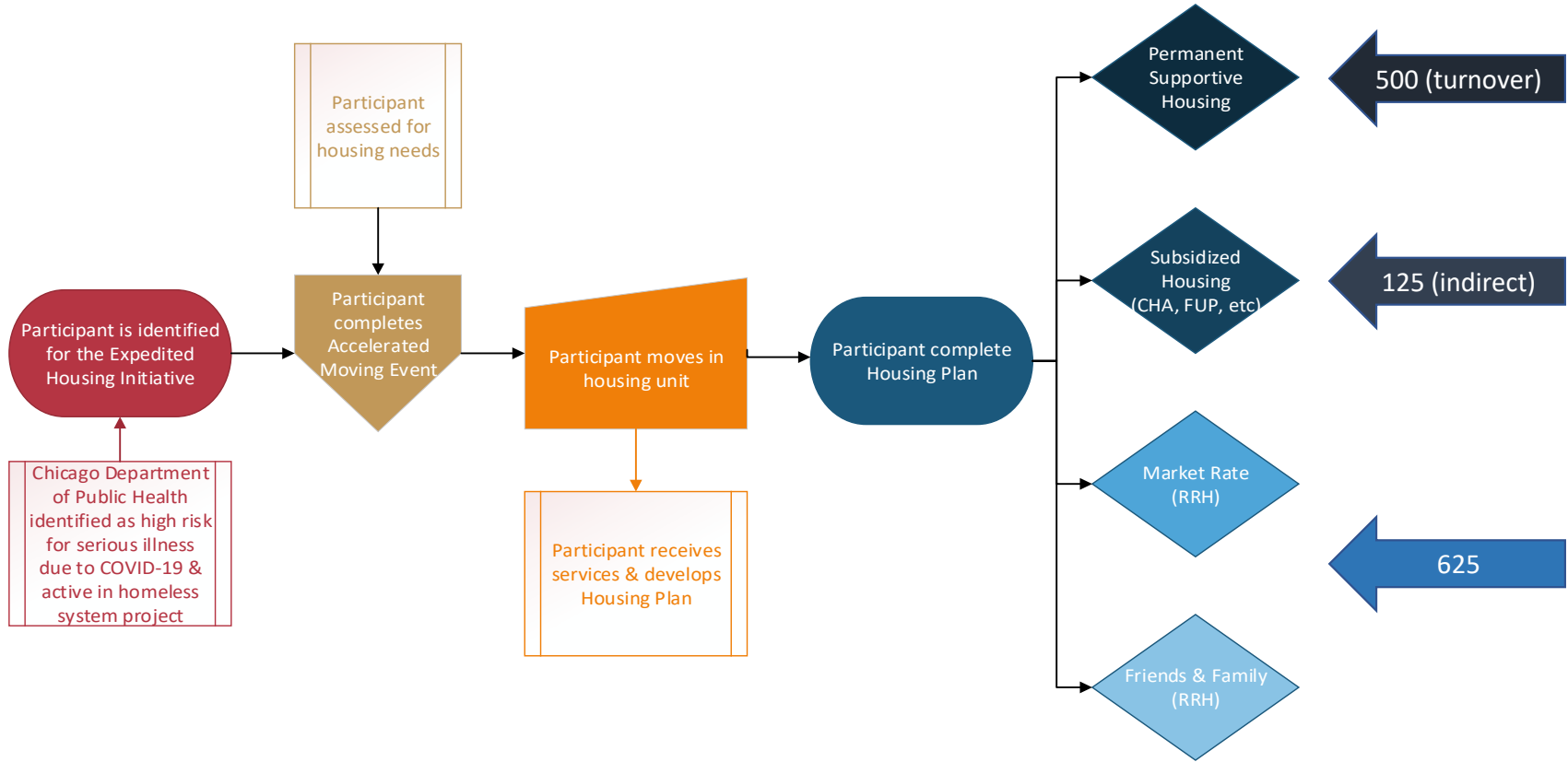
System Goal 3: Projects committed to CES will use only that system to fill their units.

System Goal 4: Increase the earned income and/or other income of adults served in the homeless services system.



Expedited Housing Initiative

Participant Flow Overview



Hotel 166 & EHI Moving Forward

Hotel 166 End Date 9/3/2020

- 64 Hotel 166 Census (8/17/2020)

# Guests	Housing Referral Type
	<i>Permanent Supportive Housing</i>
2	Project Based PSH
26	Scattered Site PSH
3	Rematch Needed
	<i>Rapid Re-housing</i>
10	CoC RRH
19	ESG RRH
2	SSVF
	<i>Other Subsidies</i>
1	CHA Subsidy
1	Other Housing Subsidy

Accelerated Moving Events (AME)

Successes

- 75 guests participated in AMEs in June. (60 continued)
- 57% have moved into their unit
- 35 day average referral to move in

Challenges

- Landlords rejecting applicants
- Losing units to market clients



EHI Accelerated Moving Events

Criteria

1. Closing date of alternate/shielding shelter
2. Number and Percentage of high-risk participants at location
3. Facility set-up (congregate vs. non congregate)

Rotation

- Week 1: Single Adult Shelter
- Week 2: Single Adult Shelter
- Week 3: Single Adult Shelter or Drop-In Center
- Week 4: Encampment
- Week 5: Family Shelter
- Week 6: Youth Shelter or Youth Drop-In Center



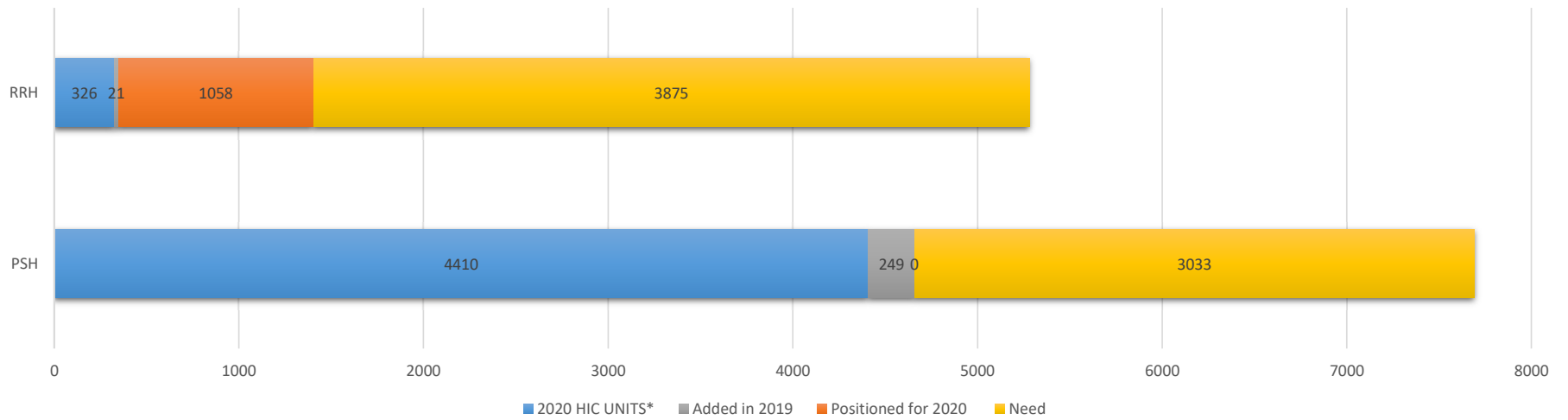
Pipeline Projected Need for PSH and RRH

	Permanent Supportive Housing- Leased	Permanent Supportive Housing- Developed	Rapid Rehousing
Individual Households	2,152	1,435	4,234
Family Households	390	260	432
Totals	2,542	1,695	4,666
	PSH Total: 4,237		



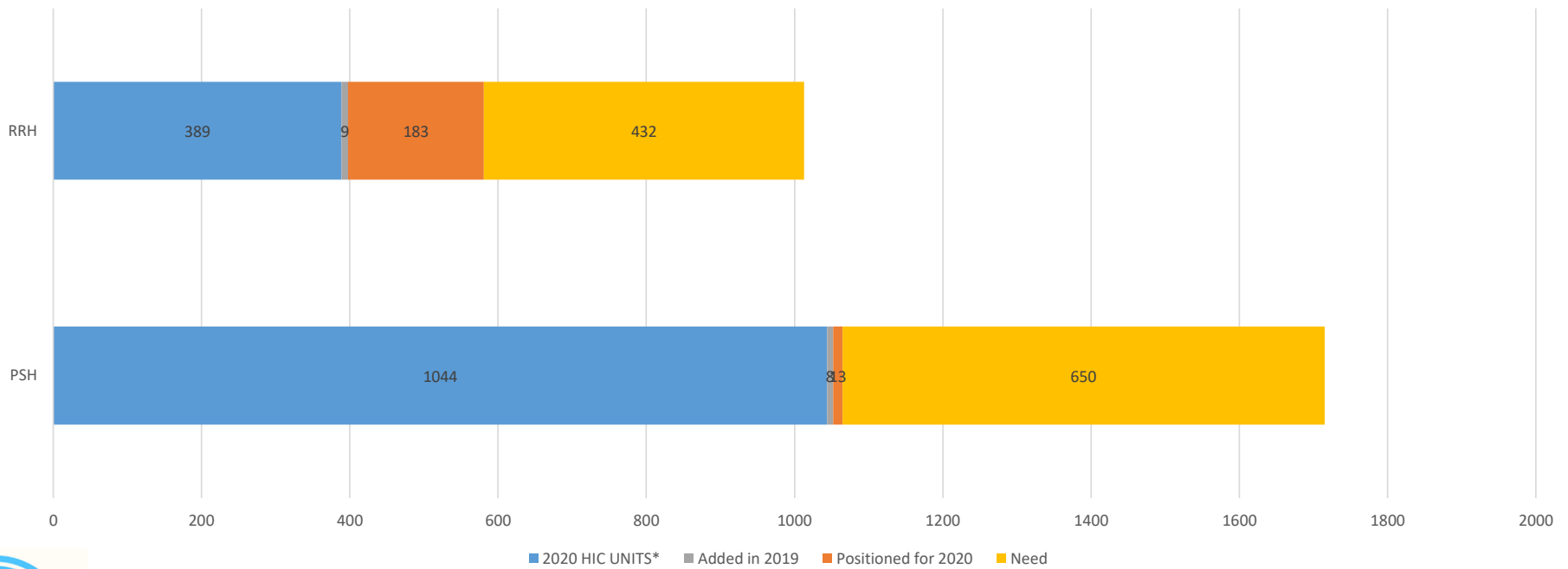
Pipeline Projected Need for PSH and RRH

Single Adults

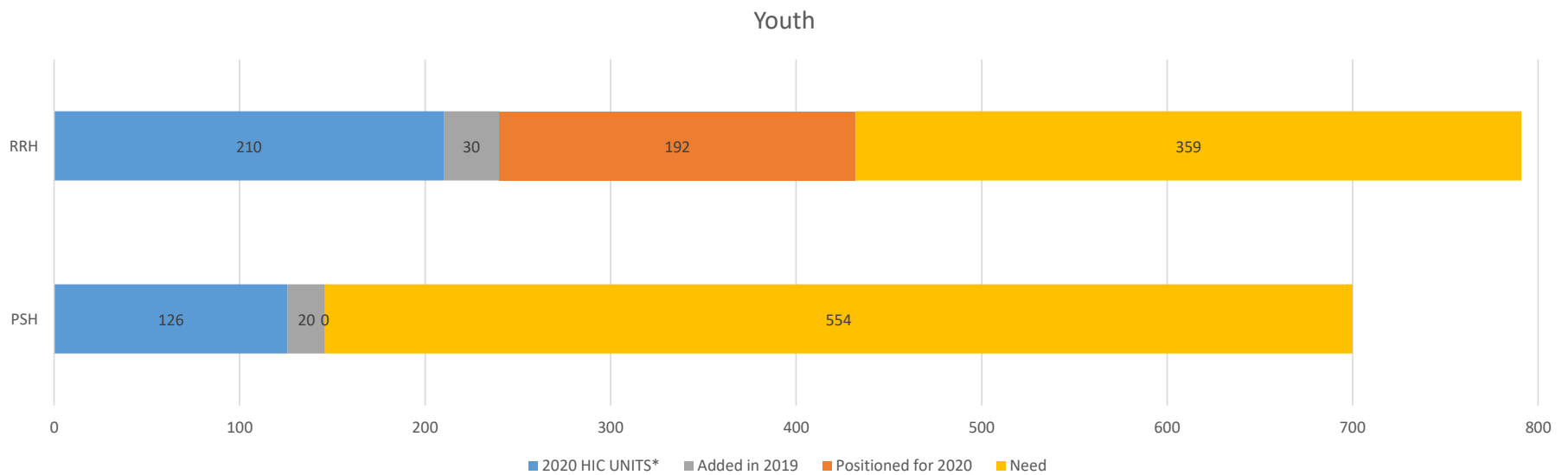


Pipeline Projected Need for PSH and RRH

Families



Pipeline Projected Need for PSH and RRH



Pipeline Projected Need for PSH and RRH

TOTAL COMMITMENT NEEDED	
Emergency Shelter - Sustained Shelter Decompression, Building Acquisition and Facilities Improvements	\$20 million
Emergency Shelter - Medical-Focused Respite Housing	\$4.57 million
Employment and Income Supports	\$1,423,040
Data Collection and Evaluation	\$350,000
Outreach and Navigation	\$1.52 million
Rapid Rehousing	\$19.2 million
Shelter Diversion	\$5.18 million
Supportive Housing	\$636 million



CoC Board Call to Action

Secure Funding Sources
for Long-term PSH
Subsidies and post
COVID-19 RRH
Subsidies

Help Integrate Income
and Employment
Opportunities more
directly with CoC

Aid in Identifying
Strategies for Building
Acquisition, Rehab and
Development

Join System Funding
Leadership Group

Focus on Affordable
Housing



CoC Board Charter, Notice of Process for Voting on Impending Changes, Fred Friedman, Nicole Bahena



Reminder: This meeting is being recorded.

How can I submit feedback on the new Charter?

Please submit feedback on the charter using this [survey](#) by Friday, August 28, 2020.

While the Committee retained much of the structure and language from the original document, here is a summary of the key changes to the Charter:

- We streamlined the document, reducing its size by about 20%.
- We consolidated all key terminology in the first section of the document.
- We eliminated all references to specific organizations (such as All Chicago and the Department of Family and Support Services (DFSS)) and replaced them with roles, such as Collaborative Applicant or Emergency Solutions Grant (ESG) Recipient.
- We added the Youth Action Board (YAB) to the document, and the YAB has 1 seat on the Board.
- We replaced the language regarding the Plan to End Homelessness with “strategic implementation plan”.
- We added a section regarding Diversity and Equity.
- The current charter requires CoC members to register for an All-CoC meeting 14 days in advance in order to vote. The new Charter reduces this time to 3 days.
- We clarified the 1 vote per organization rule and stipulated that Lived Experience Commission (LEC) members can vote even if they are affiliated with an organization.
- We added the concept of “delegate”. A delegate is a substitute for a regular Board Director who can be a nonvoting participant at Board meetings and can serve on Board committees.
- The CEO of the Collaborative Applicant will be a nonvoting member of the Board.
- Board officers can now serve up to two years.
- We clarified that the Board Chair rotation would be as follows: ESG Recipient, Other Stakeholder, LEC, and Service Provider.
- We retained the four standing Board Committees: Executive, Finance, Board Affairs and System Operations and Performance. We updated and clarified the roles of the committees.
- We unified the membership rules for each standing Committee and allowed for non-Board members to be members of the Committees.
- We reestablished the Membership Committee as a subcommittee of the Board Affairs Committee and clarified that the Collaborative Applicant Committee would be a subcommittee of the System Operations and Performance Committee (SOPC).
- We rewrote the “Action Agenda” (now called the Implementation Structure) section, to reflect the current state of operations more accurately. We also added communication guidelines for the lines of action.
- We consolidated and unified the procedures for lead agency governance.
- We consolidated and unified the grievance and appeals process.

[View the old Charter](#)[View the new Charter](#)[Submit feedback on the new Charter and its proposed changes](#)

Questions about the Charter?

Please contact us at CoCPrograms@allchicago.org

Public Comment Period, Ben Applegate



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Closing Remarks

Meeting Adjourned

- Upcoming Meeting Dates:
 - Wed, Oct 21, 9:30-11:30am
 - Wed, Dec 16, 9:30-11:30am