

# Chicago CoC Action Agenda Pipeline Expansion Recommendations

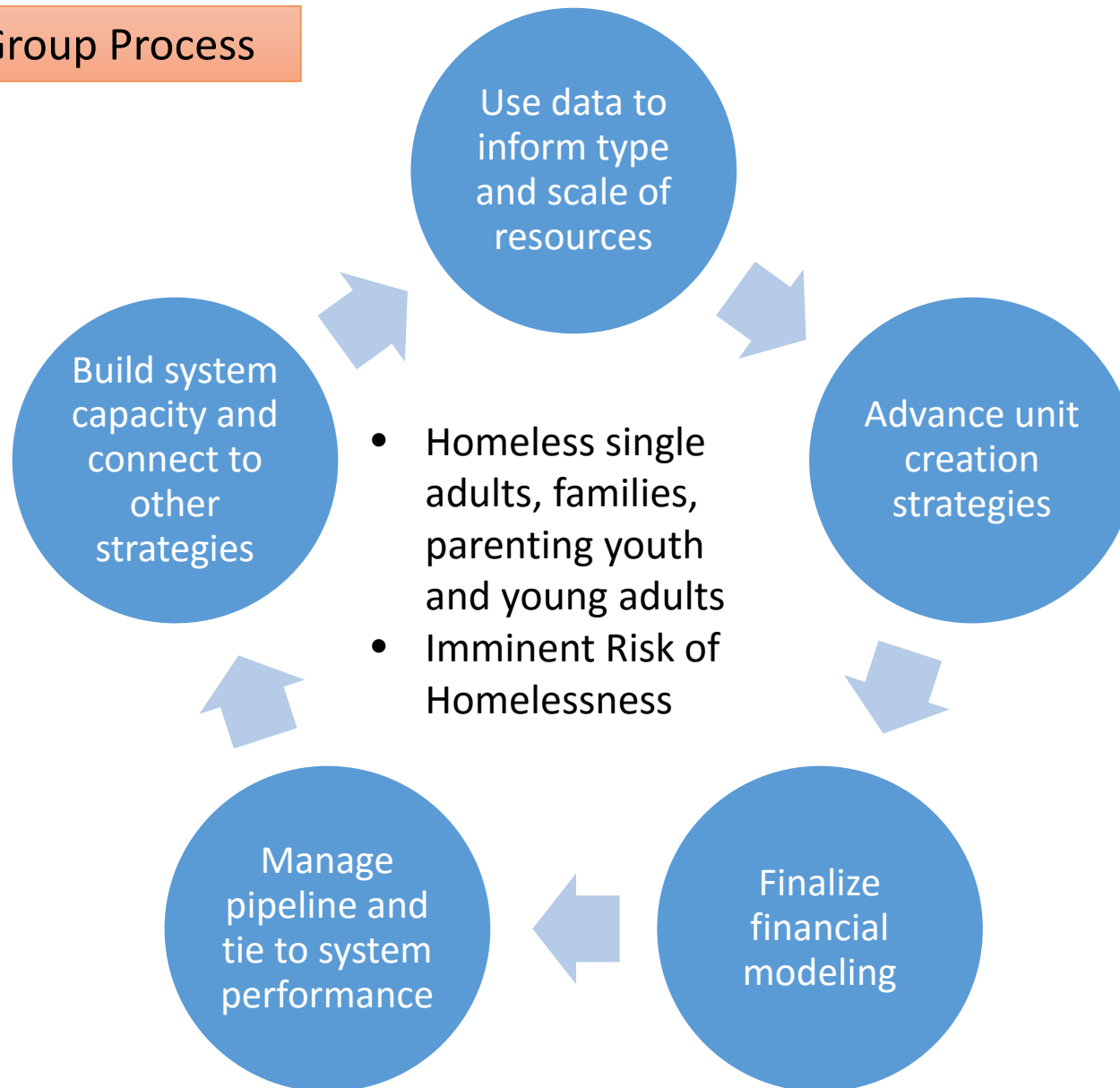
Presentation to CoC Board of Directors

June 20, 2018

Prepared by:



## Pipeline Expansion Work Group Process



# Pipeline Expansion Work Group Members

## Housing Developers, Intermediaries, and Advocates

Corporation for Supportive Housing

Heartland Housing

Enterprise Community Partners

Community Investment Corporation

All Chicago

Chicago Coalition for the Homeless

## Homeless Services and Supportive Housing Providers

Sarah's Circle

Deborah's Place

Matthew House

UCAN

Unity Parenting and Counseling

Inner Voice

## People with Lived Experience

Lived Experience Commission

Next Steps, NFP

## Government Partners

Chicago Housing Authority

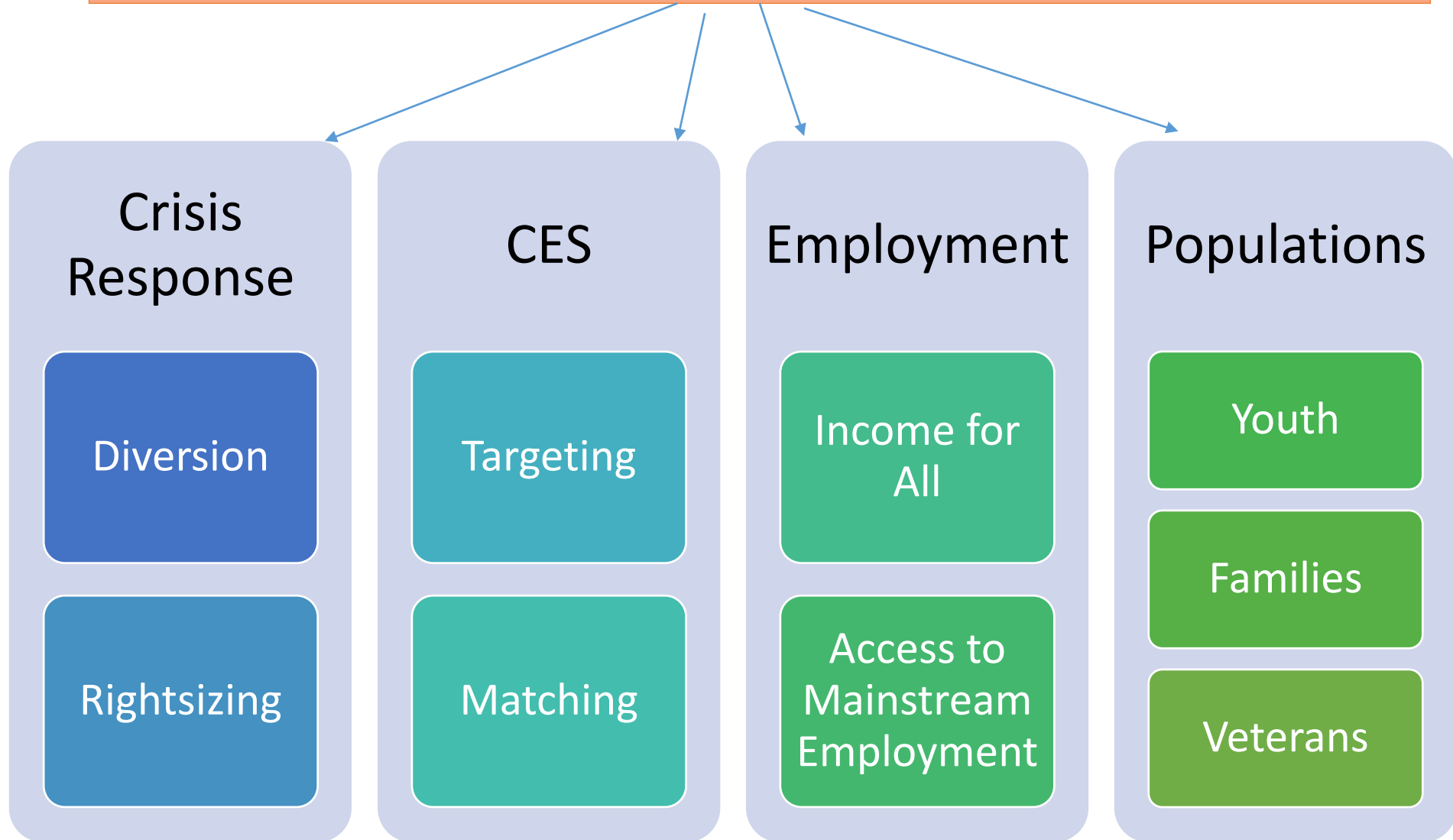
Department of Family and Support Services

Department of Planning and Development

Illinois Housing Development Authority

Mayor's Office

# Pipeline Expansion Within the Action Agenda



# Outlining the Need: Data Framework

Data sources are annually-reported public data from Homeless Management Information Systems

Layer real-time data on housing assessments through Coordinated Entry System and Dashboard to End Homelessness

Projections are *directionally appropriate* at a scale and proportion that will support larger system change and drive impact to reduce and end homelessness

Future housing projections will focus on households who are at imminent risk of homelessness so that we can deliver all interventions without bringing people into shelter

# Homelessness=Housing: Moving the Needle Requires Housing Investments

- Pipeline Expansion will support System Goals
  - End chronic homelessness for Veterans by 12/31/18
  - Reduce chronic homelessness by 25%.
  - Reduce street homelessness by 25% by 2020
  - Reduce the number of youth experiencing homelessness by 25%.
  - Reduce the number of families experiencing homelessness by 25%.
- All units filled from Coordinated Entry (HMIS) to track direct impact on rates of homelessness

## Major Infusion of Housing Needed Informed by HMIS Data and Including Housing Assessment

Population	PSH	RRH	Diversion	Affordable
Single Adults	3033	3875	1193	50*
Families (Including Parenting Youth)	650	432	138	50*
Youth 18-24 (Youth-Specific Programming within models)	554	359	221	
Totals	4237	4666	1552	100*

**Grand Total 10,455 Units of Housing Support**

\*need more information on need for direct referrals to affordable housing or if there are mainstream housing options that have basic services that can serve those in the RRH or Diversion category

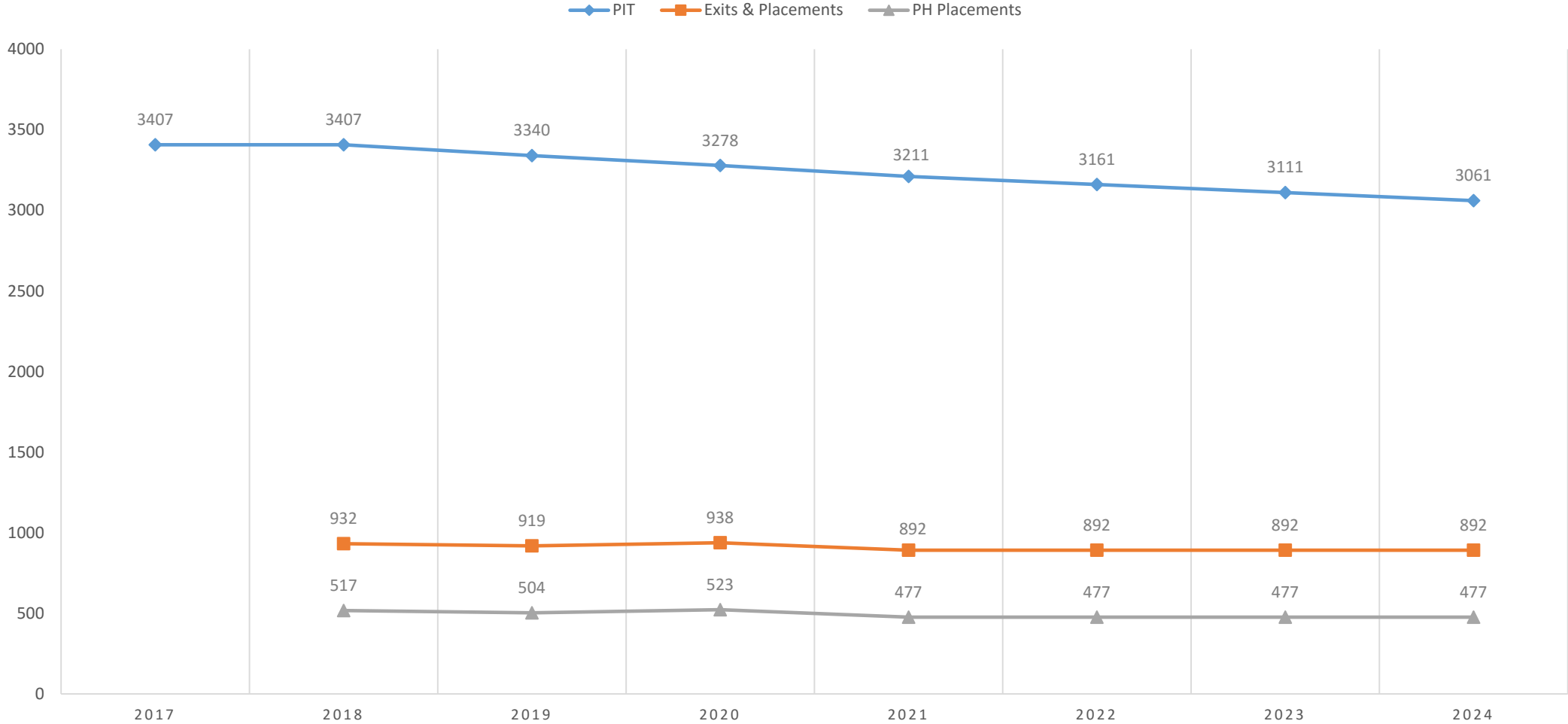
# Where are we headed?

Current pipeline impact on unmet need 2018-2024



# Impact to Single Adults Census Based on Current Commitments

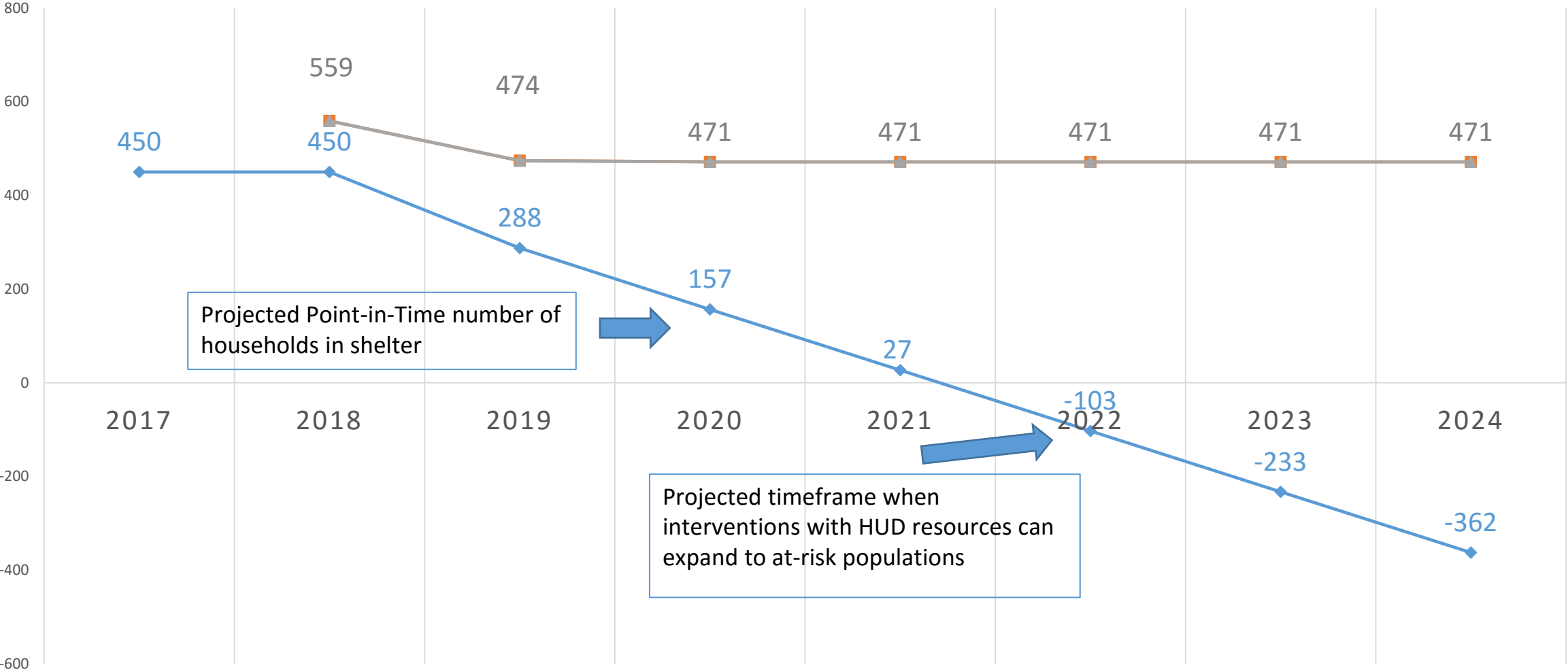
## PROJECTED PIT REDUCTION OVER TIME



# Families with Children Census Based on Current Commitments

### PROJECTED PIT REDUCTION OVER TIME

—◆— PIT    —■— Exits & Placements    —▲— PH Placements



Projected Point-in-Time number of households in shelter

Projected timeframe when interventions with HUD resources can expand to at-risk populations

## Conclusion – Current Resource Alignment not Structured for Impact

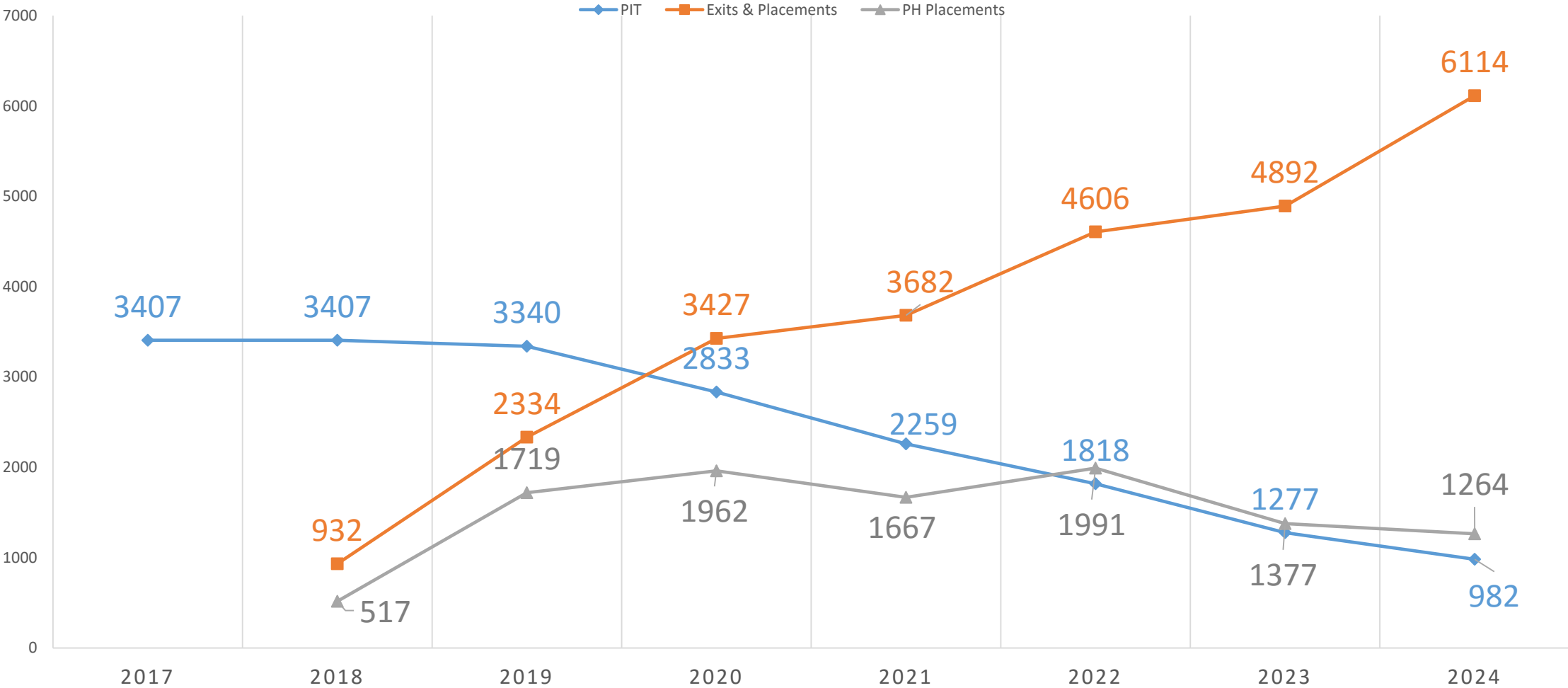
- Units that come on line in one year would project to reduce the PIT and inflow into homelessness in the following year
- We are not structured for impact in 2018-2019 when considering existing commitments
  - Only 133 units of SH for single adults or 4% of unmet need coming on line between 2018-2020
  - 18 units of Rapid Re-Housing or 0.4% of unmet need coming on line 2018-2019
  - Minimal impact of 10% reduction over 6-years and maintain census of 3,000 single adults at any point in time
- Families with Children
  - 93 units of supportive housing for literally homeless families and 59 units for doubled up coming on-line 2018-2019
  - Potential to reduce homeless census to net zero by 2022 when combined with system redesign efforts (Diversion, Rapid Rehousing)
- Could increase impact for singles adults by another 208 units if the homeless-preference resources in these developments link to Coordinated Entry for referrals

# Changing the Course

Impact on populations with recommended investments

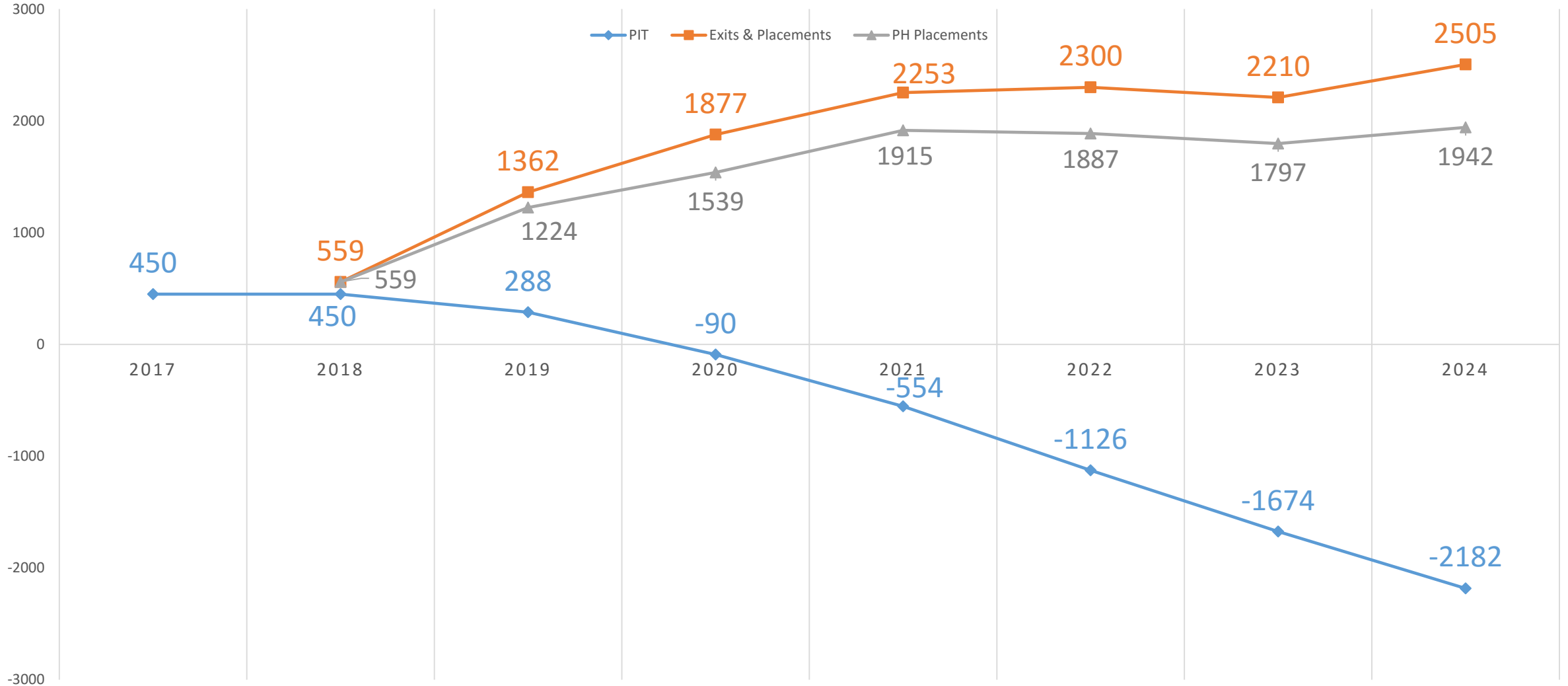
# Impact on Single Adult Homelessness with Scaling Housing Interventions in Recommendations

PROJECTED PIT REDUCTION OVER TIME



# Impact on Family Homelessness with Scaling Housing Interventions in Recommendations

## PROJECTED PIT REDUCTION OVER TIME



# What It Will Take to Achieve This Goal

- Short- and Long-term dedication of resources for capital, operations, and services
- Robust use of preferences for existing units and operating subsidies
- Alignment of resources across departments
- Required use of the coordinated entry system as the sole referral source for all homeless dedicated units
- Use of public/private mechanisms like the flexible housing subsidy pool
- Prioritization of literally homeless individuals and families for a period of time
- Aggressive preservation of existing SROs

## Adopt a Framework to Increase Impact and Achieve System Goals through Services Commitments

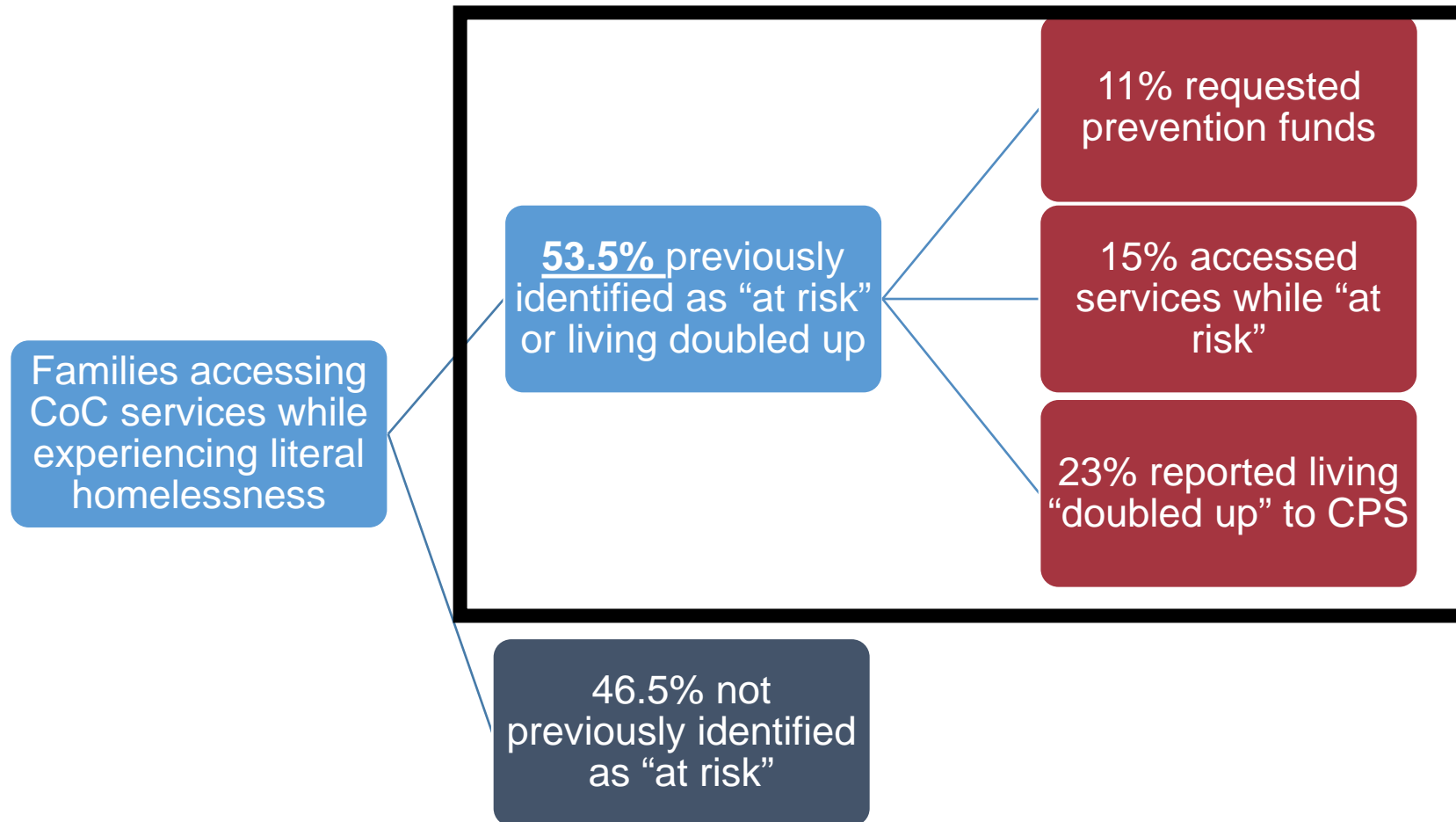
- Each housing interventions will need varying levels of investment – successful housing placements need supportive services
- Potential human resource infusion of nearly 400 long-term positions for services delivery
- Future Pipeline Expansion Presentations will outline service needs and funding sources to address the following:
  - Housing Tenancy Supports
  - Coordinate with clinical services
  - Leverage mental health resources
  - Connect to employment and income supports
  - Navigate of housing placements



## Future Needs Informed by Better Data on At-Risk Populations

- There are 8,000 families that are enrolled only as homeless (doubled-up) through the Chicago Public Schools Students in Temporary Living Situations Program.
- We don't have a lot of data, but we have initial information through CPS FIT that indicates there are vulnerable families living doubled up who have not yet sought shelter but who have service needs and low or no income to independently maintain their own home
- Some of these families will move in and out of the shelter system and some will remain doubled-up long-term and continuously seek support from schools due to their homelessness
- We need to begin assessing these families so that we understand their needs and then identify flexible resources to provide housing without requiring that families enter or re-enter shelter to be eligible
- As we learn more about the needs of these families and identify resources to serve them, they can be integrated into the projections of system need

# Families' pathways to homelessness point to opportunities for prevention supports



Source: HMIS and CPS data (SY 2008-09 – SY 2016-17). HMIS includes data from the Homeless Prevention Call Center (HPCC) and the State Homeless Prevention Fund (SHPF).

# Questions and Discussion