Chicago CoC Action Agenda
Pipeline Expansion Recommendations
Presentation to CoC Board of Directors
June 20, 2018

Prepared by:

CSH
Pipeline Expansion Work Group Process

- Use data to inform type and scale of resources
- Advance unit creation strategies
- Build system capacity and connect to other strategies
- Manage pipeline and tie to system performance
- Finalize financial modeling

• Homeless single adults, families, parenting youth and young adults
• Imminent Risk of Homelessness
Pipeline Expansion Work Group Members

### Housing Developers, Intermediaries, and Advocates
- Corporation for Supportive Housing
- Heartland Housing
- Enterprise Community Partners
- Community Investment Corporation
- All Chicago
- Chicago Coalition for the Homeless

### Homeless Services and Supportive Housing Providers
- Sarah’s Circle
- Deborah’s Place
- Matthew House
- UCAN
- Unity Parenting and Counseling
- Inner Voice

### People with Lived Experience
- Lived Experience Commission
- Next Steps, NFP

### Government Partners
- Chicago Housing Authority
- Department of Family and Support Services
- Department of Planning and Development
- Illinois Housing Development Authority
- Mayor’s Office
Pipeline Expansion Within the Action Agenda

- Crisis Response
  - Diversion
  - Rightsizing

- CES
  - Targeting
  - Matching

- Employment
  - Income for All
  - Access to Mainstream Employment

- Populations
  - Youth
  - Families
  - Veterans
Outlining the Need: Data Framework

Data sources are annually-reported public data from Homeless Management Information Systems.

Layer real-time data on housing assessments through Coordinated Entry System and Dashboard to End Homelessness.

Projections are *directionally appropriate* at a scale and proportion that will support larger system change and drive impact to reduce and end homelessness.

Future housing projections will focus on households who are at imminent risk of homelessness so that we can deliver all interventions without bringing people into shelter.
Homelessness=Housing:
Moving the Needle Requires Housing Investments

• Pipeline Expansion will support System Goals
  • End chronic homelessness for Veterans by 12/31/18
  • Reduce chronic homelessness by 25%.
  • Reduce street homelessness by 25% by 2020
  • Reduce the number of youth experiencing homelessness by 25%.
  • Reduce the number of families experiencing homelessness by 25%.

• All units filled from Coordinated Entry (HMIS) to track direct impact on rates of homelessness
# Major Infusion of Housing Needed Informed by HMIS Data and Including Housing Assessment

<table>
<thead>
<tr>
<th>Population</th>
<th>PSH</th>
<th>RRH</th>
<th>Diversion</th>
<th>Affordable</th>
</tr>
</thead>
<tbody>
<tr>
<td>Single Adults</td>
<td>3033</td>
<td>3875</td>
<td>1193</td>
<td>50*</td>
</tr>
<tr>
<td>Families (Including Parenting Youth)</td>
<td>650</td>
<td>432</td>
<td>138</td>
<td>50*</td>
</tr>
<tr>
<td>Youth 18-24 (Youth-Specific Programming within models)</td>
<td>554</td>
<td>359</td>
<td>221</td>
<td></td>
</tr>
<tr>
<td>Totals</td>
<td>4237</td>
<td>4666</td>
<td>1552</td>
<td>100*</td>
</tr>
</tbody>
</table>

**Grand Total 10,455 Units of Housing Support**

*need more information on need for direct referrals to affordable housing or if there are mainstream housing options that have basic services that can serve those in the RRH or Diversion category
Where are we headed?

Current pipeline impact on unmet need 2018-2024
Impact to Single Adults Census Based on Current Commitments

PROJECTED PIT REDUCTION OVER TIME

- PIT
- Exits & Placements
- PH Placements

Exits & Placements

Impact to Single Adults Census Based on Current Commitments

0 500 1000 1500 2000 2500 3000 3500 4000


3407 3407 3340 3278 3211 3161 3111 3061

517 504 523 477 477 477 477 477

932 919 938 892 892 892 892 892


3000 2500 2000 1500 1000 500 0
Families with Children Census Based on Current Commitments

**PROJECTED PIT REDUCTION OVER TIME**

- **PIT**: Projected Point-in-Time number of households in shelter.
- **Exits & Placements**: Projected timeframe when interventions with HUD resources can expand to at-risk populations.

Projected Pit-in-Time reductions and placements over time from 2017 to 2024:
- **2017**: PIT 450, Exits & Placements -600, PH Placements -400.
- **2018**: PIT 559, Exits & Placements -200, PH Placements 0.
- **2019**: PIT 474, Exits & Placements 200, PH Placements 400.
- **2020**: PIT 471, Exits & Placements 600, PH Placements 800.
- **2021**: PIT 471, Exits & Placements 27, PH Placements -103.
Conclusion – Current Resource Alignment not Structured for Impact

• Units that come on line in one year would project to reduce the PIT and inflow into homelessness in the following year

• We are not structured for impact in 2018-2019 when considering existing commitments
  • Only 133 units of SH for single adults or 4% of unmet need coming on line between 2018-2020
  • 18 units of Rapid Re-Housing or 0.4% of unmet need coming on line 2018-2019
  • Minimal impact of 10% reduction over 6-years and maintain census of 3,000 single adults at any point in time

• Families with Children
  • 93 units of supportive housing for literally homeless families and 59 units for doubled up coming on-line 2018-2019
  • Potential to reduce homeless census to net zero by 2022 when combined with system redesign efforts (Diversion, Rapid Rehousing)

• Could increase impact for singles adults by another 208 units if the homeless-preference resources in these developments link to Coordinated Entry for referrals
Changing the Course

Impact on populations with recommended investments
Impact on Single Adult Homelessness with Scaling Housing Interventions in Recommendations

**PROJECTED PIT REDUCTION OVER TIME**

- PIT
- Exits & Placements
- PH Placements

Year | PIT | Exits & Placements | PH Placements |
---|---|---|---|
2017 | 3407 | | |
2018 | 3407 | | |
2019 | 3340 | 2334 | |
2020 | 3427 | 2833 | |
2021 | 3682 | 2259 | |
2022 | 4606 | 1818 | |
2023 | 4892 | 1991 | |
2024 | 6114 | 1277 | 1264

2017-2024
Impact on Family Homelessness with Scaling Housing Interventions in Recommendations

PROJECTED PIT REDUCTION OVER TIME

- PIT
- Exits & Placements
- PH Placements


559 288 -90 -554 -1126 -1674 -2182


450 450 559 1362 1539 1877 2253 2300

450 559 1224 1877 1915 1887 1797 1942


-3000 -2000 -1000 0 1000 2000 3000


What It Will Take to Achieve This Goal

• Short- and Long-term dedication of resources for capital, operations, and services
• Robust use of preferences for existing units and operating subsidies
• Alignment of resources across departments
• Required use of the coordinated entry system as the sole referral source for all homeless dedicated units
• Use of public/private mechanisms like the flexible housing subsidy pool
• Prioritization of literally homeless individuals and families for a period of time
• Aggressive preservation of existing SROs
Each housing interventions will need varying levels of investment – successful housing placements need supportive services

Potential human resource infusion of nearly 400 long-term positions for services delivery

Future Pipeline Expansion Presentations will outline service needs and funding sources to address the following:

- Housing Tenancy Supports
- Coordinate with clinical services
- Leverage mental health resources
- Connect to employment and income supports
- Navigate of housing placements
• There are 8,000 families that are enrolled only as homeless (doubled-up) through the Chicago Public Schools Students in Temporary Living Situations Program.

• We don’t have a lot of data, but we have initial information through CPS FIT that indicates there are vulnerable families living doubled up who have not yet sought shelter but who have service needs and low or no income to independently maintain their own home.

• Some of these families will move in and out of the shelter system and some will remain doubled-up long-term and continuously seek support from schools due to their homelessness.

• We need to begin assessing these families so that we understand their needs and then identify flexible resources to provide housing without requiring that families enter or re-enter shelter to be eligible.

• As we learn more about the needs of these families and identify resources to serve them, they can be integrated into the projections of system need.
Families’ pathways to homelessness point to opportunities for prevention supports

- 53.5% previously identified as “at risk” or living doubled up
- 11% requested prevention funds
- 15% accessed services while “at risk”
- 23% reported living “doubled up” to CPS
- 46.5% not previously identified as “at risk”

Source: HMIS and CPS data (SY 2008-09 – SY 2016-17). HMIS includes data from the Homeless Prevention Call Center (HPCC) and the State Homeless Prevention Fund (SHPF).
Questions and Discussion