**Chicago Continuum of Care**  
All CoC Meeting  
MINUTES  
12/7/17  
START TIME 9:30AM

<table>
<thead>
<tr>
<th>MEETING CALLED BY</th>
<th>Jackie Edens, CoC Board of Directors Chair</th>
</tr>
</thead>
<tbody>
<tr>
<td>NOTE TAKER</td>
<td>Christophe Valcourt</td>
</tr>
</tbody>
</table>

**Agenda topics**

<table>
<thead>
<tr>
<th>WELCOME &amp; INTRODUCTION</th>
<th>Jackie Edens, CoC Board of Directors Chair, called the meeting to order. She discussed the proposition of change with the Action Agenda and asked for respectful discussion during the day’s proceedings.</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Larry and Sherri of the Membership Committee introduced themselves to attendees and stated they were happy to see all the people in attendance.</td>
</tr>
<tr>
<td></td>
<td>Richard set the ground rules for the voting process. He then asked for approval of the ground rules set forth. There were all ayes except 3 opposed, so the motion carried.</td>
</tr>
</tbody>
</table>

**CAIC RECOMMENDATION: ACTION AGENDA**

| Maura and Sharon presented the Action Agenda to the attendees, explaining CAIC’s role in relation to the presentation of its recommendations. Maura explained how based on feedback from last week’s Board meeting, a key point of feedback was raising the number of LEC and SPC seats from 2 to 3 each. However, she stated that CAIC was presenting the original Action Agenda recommendation, with 2 LEC and 2 SPC seats. After a request from Chris, Sharon and Maura read aloud the recommendations, which are: 1) to allow for a demonstration period for one year to test out new work groups who are flexible in their strategies and formation to respond to existing needs and who can have more decision-making power at the ground level; 2) to adjust the board composition to bring in more individuals who can provide resources and clout that the system needs, and to increase the flexibility of the board’s functions to focus on higher-level decision making instead of the on-the-ground work of committees and work groups. |
| Jackie stated that a motion has been made by CAIC to put the recommendation forward and that a quorum has been met. |

**ACTION AGENDA: AMENDMENT 1**

| Richard of the LEC and CSH put forward a motion to amend Section F of the Action Agenda to add a statement on defining charter flexibility:  

*Six months into this demonstration period, CoC stakeholders will review successes, challenges and concerns at a collaborative meeting so that mid-course corrections can be implemented as needed. If after a full year of operation, the CoC determines, through the use of data collected from Work Groups, Committees and Commissions, the Action Agenda is successfully accomplishing its goals, formal charter amendments may be submitted at an all-CoC meeting to give the CoC continued flexibility in how work is carried out.*  

Tawanda seconded Richard’s motion and the floor was opened for discussion.  

Fred Friedman of the LEC stated he was opposed to the amendments since he just saw the amendment today and since it did not solve a fundamental problem of the Action Agenda. He stated that he wanted to motion to amend the amendment by increasing the LEC representation to 4 seats, but explained that he cannot as he is not a voting member. |
An unidentified woman spoke against the amendment, stating that Fred established LEC representation on the CoC Board, which set an example for other nonprofit organizations to include consumers on their boards. She stated that decisions about individuals experiencing homelessness cannot be made without them at the table. She ran out of time and stated it is a red flag to silence the people you claim to help.

Chris O’Hara of the LEC and CAIC stated that the amendment does not go far enough. He felt the action groups are vague and limited in what their functions will actually be. He said that he hopes the city is actually accountable to what the Action Agenda lays out.

Jim LoBianco of Teen Living Programs spoke in favor of the amendment. He stated that perfect should not be the enemy of the good. With the VA ending services for homeless clients, he stated that he has sat on numerous board meetings where attendees quibbled over procedure. He does not disagree with Chris or the LEC/SPC’s concerns, but he stated that a crisis is going on right now that affects the work of today’s attendees.

Sharon Cargile of the LEC stated that she felt the LEC should have 25% of the representation on the new board. She stated that individuals on the streets, who are constantly displaced, need a lot more voices at the table. She agrees with Richard’s amendment, but wants to take the idea further.

An unidentified man from the LEC stated he was against the amendment and stated that if individuals have not been homeless, then they cannot really know what homeless individuals have gone through.

Deon Williams of the LEC stated she was for the amendment and stated that she had been homeless for 2 years and gotten an apartment in Chicago in 4 months after doing a lot of footwork and paperwork with individuals who were in attendance today.

Mark (last name unclear) of Next Steps stated that he had been homeless for several years and agreed with Sharon that the LEC representation on the new board was insufficient. He stated that just and fair policy comes when individuals who are affected by the issues are able to represent themselves.

Matt Perry, a CoC voting member, stated that he agreed with Jim’s earlier point that an attack from the federal government is something outside of the CoC’s control, but that does not justify a vote in favor of the Action Agenda. He stated that the language of the Action Agenda is bureaucratic and neoliberal and that it shifts power from the LEC to representatives of the city. He questions the city’s commitment to homelessness as it pursues a broader growth agenda.

Jenny Hansen called a question and asked Richard to reread and clarify his motion. Richard reread his amendment and explained that the 6-month period allows for the community to check in to see what is working and identify problems that should be addressed before the next check-in in 6 months. Jenny moved to end conversation and put the amendment to a vote. A second on that motion was made.

A vote was put forward to approve the amendment. The majority of voting members were in favor of approving the amendment, so the motion passed.

Richard put forward a motion to amend the Action Agenda Recommendation to include a CoC Board Transition Process.
<table>
<thead>
<tr>
<th>ACTION AGENDA: AMENDMENT 2</th>
<th>The current CoC Board shall remain seated until the newly configured Board is slated through the Membership Committee’s process and a transition of the outgoing and incoming boards takes place through a joint meeting. This transition shall be completed within 6 months from the date of this motion. Michael seconded the motion and the floor was opened for discussion. Fred stated he was against the amendment since it does not go far enough. He called for 25% LEC representation on the new board and stated that this was going backwards, not forwards. Khen Nickele, an at-large member and a member of CAIC, stated he was for the amendment and stated he has experienced the frustration of a board focused on process over getting things done. He stated that flexibility is needed and that new city representation would create a big difference in the board.</th>
</tr>
</thead>
<tbody>
<tr>
<td>ACTION AGENDA: AMENDMENT 2 -- SECONDARY AMENDMENT</td>
<td>Chris stated he was against Richard’s 2nd amendment and wanted to move to amend Richard’s amendment. After a call that he could not, Fred argued that Chris should be able to do so. Chris then put forth an amendment to increase the number of LEC and SPC board seats to 4 each and that attendees must identify today the body that will oversee the evaluation of the Action Agenda at the 6-month and 1-year marks. Sharon seconded Chris’s motion. Jackie stated that the issue on the floor now is Chris’s amendment to increase the LEC and SPC seats to 4 and 4. She explained that it is understood that the All CoC is who will be evaluating how the Action Agenda is doing. A vote was put forward on Chris’s amendment of increasing the seats. The tally was 39 in favor and 25 against, so the secondary amendment carried. The next vote was on Richard’s amendment, which now has the LEC and SPC seats at 4 apiece. A motion to amend carries and the floor was reopened for discussion. Michael Banghart of Renaissance spoke in favor of the amendment. He stated that he sees the CoC go through change and that he has also been on the ground and sees that an opportunity exists to move forward and for interested individuals to get involved in the work on the ground level. He stated that systems-level integration is challenging, but necessary work. Fred stated he was against the amendments as they take power from the LEC and give it to people who are not guaranteed to provide the resources that the system needs. He stated he has attended CoC meetings for 17 years and years ago was excited by the idea of ending homelessness in 10 years, but has not seen that progress. Andrea Dakin of the AIDS Foundation and SPEC stated she was in favor of the motion put forward by CAIC. She stated she has seen a decline in service provider participation in SPEC and the Evaluation Tool Subcommittee and that she welcomes an opportunity for more flexibility for service providers on the ground.</td>
</tr>
<tr>
<td>ACTION AGENDA: AMENDMENT 2 -- SECONDARY AMENDMENT 2</td>
<td>Jenny put forward a motion to amend the total membership on the new board from 15-19 to 19-23. Michael seconded the motion and the floor was opened for discussion. Katie Durrah stated she opposed the amendment and stated that increasing the total ends up decreasing the percentage of individuals and voices that are actually heard at the table. She also stated that too many people on the board could decrease the efficiency of the board’s decision making. Rachel Rice of New Moms stated that voices of the individuals who need to be heard were being silenced and spoke against the decrease in SPC voices.</td>
</tr>
</tbody>
</table>
John Cheney Egan of DCFS stated that he votes for an increase in the total of board members, stating that new system-level players have ideas on how individuals experiencing homelessness could be better served.

Chris stated that he questions the commitment of the new powerbrokers coming to the tables. He said that it is necessary to include individuals in the work groups and get their continued feedback and participation. He stated that they do not need powerbrokers to do this work, just stronger leadership.

Debbie Reznick of the Polk Bros. Foundation stated that she has been on the board for 13 years and that she is in favor of increasing the number of SPC and LEC seats to increase accountability. She said she understands the fear and lack of trust in the community, but that should not stop the CoC from finding a better way forward.

Jackie announced that time has run out and the group has not yet come to a vote on the main voting items. Based on a consensus, a 15-minute extension was granted.

Mark from Next Steps stated that the most legitimate advocates for the homeless are the homeless themselves.

Shannon Stewart of Inspiration Corporation stated she was for the amendment. She talked about her experience on the Employment Task Force, where it took 4 years to add 1 question on employment. She also said she wants to involve the CCWP and other workforce partners in the CoC’s work.

Dr. Sanja Stinson called to end discussion and put the Amendment to a vote. The motion was seconded. Approval was reached in closing debate.

A Vote was made on the amendment increasing the total from 15-19 to 19-23. The motion carried.

Jackie stated that the Action Agenda recommendation was being presented for a vote, with the amendments thus far accepted (6-month check-in, 1-year demonstration period and evaluation before formal change in charter, increase SPC/LEC members to 4, increase total seats from 19-23, existing board stays during transition period as new board comes in through membership process).

Sharon motioned to postpone the vote until the next All CoC meeting in June. Chris seconded the motion. The majority opposed the motion, so the motion failed.

Jackie explained that the decision on the Action Agenda would affect whether or not the group votes now on the Board of Directors Slate.

The final vote was 64 for, 9 against, and 1 abstained, so the Action Agenda recommendation was approved.

Maura and Sharon presented the charter amendments that CAIC was assigned to take on a year ago. Individuals proceeded to complete their ballots.

Because of the vote of approval for the Action Agenda, Jackie stated that voting on the Board of Director slates will be withdrawn.

Amendment 1: Election of Board Officers
Yes: 68
No: 1
Amendment 2: Resignation of Officers
Yes: 69
No: 1
Abstain: 4

Amendment 3: Committee Slate Approval
Yes: 68
No: 1
Abstain: 5

Amendment 4: Board of Director Terms
Yes: 66
No: 3
Abstain: 5

Amendment 5: Semi-Annual Meeting Quorum
Yes: 67
No: 2
Abstain: 5

ADJOURNMENT: 11:15 AM
MINUTES SUBMITTED BY: Christophe Valcourt
APPROVED ON: